

Annual Program Report

Program Name:	Bachelor of Chemistry
Qualification Level:	6 th level
Department:	Chemistry
College:	Science
Institution:	Jouf University
Academic Year:	1443
Main Location:	Sakaka
Branches offering the	Main Campus–Sakaka
Program:	Female Campus–Sakaka







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A. Implementation of Previous Action Plan

Considering the recommendations of previous year annual report, list the planned actions and their status.

	Responsibilit	Planned Completi onDate	Level of (Level of Completion		If Not Completed	
Planned Actions	yof Action		Completed	Not Completed	Reasons	Proposed Actions	
1- Improving staff abilities in dealing with some QA documents (e.g.KPI, program and course reports, model exam, distribution exam questions on the ILOs.	Chair of QA Unit	April 30 th , 2021	~				
2- Asking for external and internal reviewers' assignment for the chemistry program report evaluation and assessment.	Head of department	April 30 th , 2021	~				
3- Looking for lake in staff members.	Head of department	April 30 th , 2021	~				
4- More facilities and technical support needed.	Department council	April 30 th , 2021	✓				
5- Develop alumni unit to support them and follow up their activities.	Alumni committee	April 30 th , 2021	~				
6- Educating student about the importance of the Chemistry to the society and that it is the locomotive of progress.This is done through meeting and brochures	Student Affairs committee	April 30 th , 2021	✓				

B. Program Statistics

1. Students Statistics (in the year concerned)

No.	Item	Results
1	Number of students who started the program	45
2	Number of students who graduated	36
	Number of students who completed major tracks within the program (if applicable)	
2	a.	NA
5	b	NA
	С.	NA
4	a. Number of students who completed the program in the minimal time	27
5	a. Percentage of students who completed the program in the minimal time	60%
-	(Completion rate)	

6	Number of students who completed an intermediate award specified as an early exit point (if any)	NA
7	Percentage of students who completed an intermediate award specified as an early exit point (if any)	NA
Com None	ment on any special or unusual factors that might have affected the completion i	ates:

2. Cohort Analysis of Current Graduate Batch

Student Categories		Total cohort	Withdrawn	Retained till	Not passed	Passed	Passing
	Years	cintonnicitt		year chu			rate
	М	10	-	10	2	8	80%
2018-19	F	35	2	33	5	28	84.8%
	Total	45	2	43	7	36	83.7%
	М	8	-	8	2	6	75%
2019-20	F	28	-	28	5	23	82.1%
	Total	36	-	36	7	29	88.5%
	М	6	-	6	2	4	66.6%
2020-21	F	23	1	22	5	17	77.3%
	Total	29	1	28	7	21	75%
	М	14	5	9	3	6	66.67%
2021-22	F	27	1	26	5	21	80.76%
	Total	31	6	35	8	27	77.14%

Comments on the results:

Passing rate is decreasing since from the academic year 2020-21. Failing rate steady since the academic year 2018-19. while the Withdrawn rate decrease since the academic year 2019-20 and increase in the year 2021-22. Many actions have been taken over the past few years in order to increase the retention rate, and passing rate such as, tutorials sessions been arranged for the weak students. Academic advisors follow the weak students and arrange a meeting with them weekly. Cognitive skills of the students been polished by assigning a mini projects and group discussion tasks at the course level.

3.Analysis of Program Statistics

(Including strengths, areas for improvement, and priorities for improvement)

Strengths:

- Retained rate is good in the program.
- Passed rate increase in year 2021-22 compared to the year 2020-21.

Areas for Improvement:

- Increasing the passing rate across the years of the program.
- Decreasing in withdrawal rate across the years of the program.
- Decreasing in failing rate across the years of the program.
- The action plan for courses report should be analyzed to collect the student's feedback to improve the education Process.

Priorities for Improvement:

• Increasing the passing rate across the years of the program.

-5%

- Decreasing in withdrawal rate across the years of the program.
- Decreasing in failing rate across the years of the program.
- The action plan for courses report should be analyzed to collect the student's feedback to improve the education Process.

C. Program Learning Outcomes Assessment

1. Program Learning Outcomes Assessment Results.

(Direct assessment from Capstone Courses)

#	Program Learning Outcomes	Assessment	Performance	Resu	lts
		(Direct and Indirect)	larget	Male	Female
Kno	wledge and understanding			1	
K1	Demonstrate the main concepts and chemical laws in all studiedchemistry branches	Theory paper examsQuizzes	75%	77.19	83.38
K2	Outline the scientific principles inthe subfields of chemistry (analytical, inorganic, organic andphysical), and apply these principles to interact with industrial fields	•Class participation [Rubrics- based]	75%	54.84	67.70
К3	Discuss the major types of chemical reactions, their characteristics, and mechanisms as well as their kinetics	Discussions[Rubrics- based].Home work	75%	75.39	78.51
K4	Explain, integrate and apply the relevant knowledge and theories in basic sciences and other disciplines and professional fields	•Mid-term and final exams	75%	88.27	92.75
		Skills	1		
S1	Classify the chemical compounds and identify their properties.	• Theory paper exams	75%	96.25	95.12
S2	Compare the results to predict and rationalize properties, mechanisms and patterns of reactivity.	 Class participation [Rubrics-based] Discussions [Rubrics-based] 	75%	74.58	74.79
S3	Formulate processes, relationships and techniques related to different chemistry branches.	• Seminar evaluation [Rubrics-based]	75%	67.63	77.06
S4	Summarize information from library, online and literature resources that will support the solving of chemical	AssignmentQuizzes	75%	97.97	89.71

	problems	Practical Exams			
S 5	Evaluate, develop and conduct Chemistry experiments or test hypotheses, analyze and interpret data and use scientific judgment to address conclusions and make a criticism	• Mid-term and final exams	75%	96.67	82.58
		Values			
V1 V2	Conduct laboratory experiments safely, evaluate the potential impact of chemistry that may have on society, health and the environment. Enhance students' self and long life- learning using information technology, risk management, organization of time, and reviewing	 Seminar evaluation [Rubrics-based] Discussions [Rubrics-based] Practical tests Projects [Rubrics-based] 	80%	88.81 66.31	95 76.91
V3	Collaborate effectively as part of a team, recognizing and respecting the viewpoints of others and developing understanding and awareness of leadership styles and their impacts upon projects.	 Continuous evaluations Reports and surveys [Rubrics- based] Oral presentation [Rubrics-based] 	80%	95.72	92.05

(Indirect assessment from surveys)

		Assessment	D	Results		
#	Program Learning Outcomes	Methods (Direct and Indirect)	Performance Target	Employer Survey	Students Evaluation of program	Alumni Survey
Knov	vledge and understanding			I		
K1	Demonstrate the main concepts and chemical laws in all studiedchemistry branches	Indirect from Surveys		4.17	4.25	4.23
K2	Outline the scientific principles in the subfields of chemistry (analytical, inorganic, organic and physical), and apply these principles to interact with industrial fields			4.17	4.16	4.49
K3	Discuss the major types of chemical reactions, their characteristics, and mechanisms as well as their kinetics		iscuss the major types of nemical reactions, their naracteristics, and mechanisms s well as their kinetics	4/5	4.17	4.21
K4	Explain, integrate and apply the relevant knowledge and theories in basic sciences and other disciplines and professional fields			4.44	4.25	4.10
Skills						
S1	Classify the chemical compounds and identify their properties.	Indirect from Surveys	4/5	3.89	4.07	4.10

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		Assessment		Results		
#	Program Learning Outcomes	Methods (Direct and Indirect)	Performance Target	Employer Survey	Students Evaluation of program	Alumni Survey
S2	Compare the results to predict and rationalize properties, mechanisms and patterns of reactivity.			4.17	3.83	3.72
S 3	Formulate processes, relationships and techniques related to different chemistry branches.			4.17	3.88	3.85
S4	Summarize information from library, online and literature resources that will support the solving of chemical and research problems.			4.44	4.21	3.85
S5	Evaluate, develop and conduct Chemistry experiments or test hypotheses, analyze and interpret data and use scientific judgment to address conclusions and make a criticism.			4.17	4.25	4.23
Value	25		-	J		
V1	Conduct laboratory experiments safely, evaluate the potential impact of chemistry that may haveon society, health and the environment.	Indinast from		4.44	3.41	4.49
V2	Enhance students' self and longlife-learning using information technology, risk management, organization of time, and reviewing of a quality control processes.	Indirect from Surveys	4/5	4.17	3.88	4.49

		Assessment	Deafeanaire	Results			
#	Program Learning Outcomes	(Direct and Indirect)	Target	Employer Survey	Students Evaluation of program	Alumni Survey	
V3	Work effectively as part of a team, recognizing and respecting the viewpoints of others and developing understanding and awareness of leadership styles and their impacts upon projects.			4.17	3.83	4.10	

Comments on the Program Learning Outcome Assessment results.

• Performance indicators female for the PLO-1 while Performance indicators male for PLO-7 needs more improvement.

• Performance indicators male and female for the PLO-2, PLO-6, and PLO-11 needs more improvement.

- Improvement needs for work in team skills, applying the principles of chemistry to interact with industrial fields as per the results of the Alumina's survey.
- The PLOs5 showed less satisfaction in employer's survey and need improvement.
- The PLOs6 showed less satisfaction in student program evaluation survey and alumina survey need improvement.
- The PLOs7 showed less satisfaction in student program evaluation survey and alumina survey need improvement.
- The PLOs8 showed less satisfaction in alumni survey need improvement.
- The PLOs10 showed less satisfaction in student evaluation program survey need improvement.
- The PLOs11 showed less satisfaction in student evaluation program survey need improvement.
- The PLOs12 showed less satisfaction in student evaluation program survey need improvement.

1. Analysis of Program Learning Outcomes Assessment

(Including strengths, Areas for Improvement, and priorities for improvement)

Strengths:

- Six PLOs out of 12 showed achievement equal to or above the target level
- All PLOs are assessed during his year
- Some of the PLOs showed high employer, students' evaluation of program and graduate satisfaction which exceeded the level of 4 out of 5 points survey.
- employers survey expressed higher level of satisfaction than Students' evaluation of program and graduates about most of PLOs which also showed higher satisfaction more than the last year.

Areas for Improvement:

- Improving of PLOs 1 for female; Demonstrate the main concepts and chemical laws in all studiedchemistry branches with update of the contents, teaching/learning strategies and assessment methods with update of the used checklists for evaluation.
- Improving of PLOs-2 for male and female; Outline the scientific principles in the subfields of chemistry (analytical, inorganic, organic and physical), and apply these principles to interact with industrial fields with update of the contents, teaching/learning strategies and assessment methods with update of the used checklists for evaluation.
- work in team, applying the principles of chemistry to interact with industrial fields skills needs improvement as per the results of the Alumina's survey.
- Encourage more students to share in extracurricular activities through students' club activities and community involvement to improve their teamwork abilities.

Priorities for Improvement:

- Improving of PLOs 1 for female; Demonstrate the main concepts and chemical laws in all studiedchemistry branches with update of the contents, teaching/learning strategies and assessment methods with update of the used checklists for evaluation.
- Improving of PLOs-2 for male and female; Outline the scientific principles in the subfields of chemistry (analytical, inorganic, organic and physical), and apply these principles to interact with industrial fields with update of the contents, teaching/learning strategies and assessment methods with update of the used checklists for evaluation.
- work in team, applying the principles of chemistry to interact with industrial fields skills needs improvement as per the results of the Alumina's survey.
- Encourage more students to share in extracurricular activities through students' club activities and community involvement to improve their teamwork abilities

D. Summary of Course Reports

1. Teaching of Planned Courses / Units

List the courses / units that were planned and not taught during the academic year, indicating the reasons and compensating actions.

Course Units/Topics		Reasons	Compensating Actions			
All the courses were taught during the academic year 2021-22						

2. Courses with Variations

List courses with marked variations in results that are stated in the course reports, including: (completion rate, grade distribution, student results, etc.), and giving reasons for these variations and actions taken for improvement.

Course Name &Code	variation	Reasons for variation	Actions taken
Principals of organic	Most of the student has		More task provided to
Chemistry 1 CHM 241	grad D ⁺ , D and Faild	Some students have lack in the skills related to drawing, nomenclature of organic chemistry compounds	student to raise their ability for drawing nomenclature of organic compounds

Volumetric and gravimetric analysis CHM251	Most of the student has grad D ⁺ , D and Faild	Some of the students have lack skills related to general chemistry , law and principals of general chemistry.	More task provided to student to raise their ability for law in general chemistry and principals of general chemistry.
Instrumental analysis methods CHM351	Most of the student has grad D ⁺ , D and Faild	Some students have lack skills related to different analysis method	More training provided to student to raise their ability to different analysis methods

3. Result Analysis of Course Reports

(Including strengths, Areas for Improvement: and priorities for improvement)

Strengths:
• 100% of courses prepared course reports.
• The resistance showed from some courses for timing and quality of course reports have
decreased (But still there).
CLOs assessment was done for all courses.
• Introductory and some other courses with high failure rate over the last years showed marked
improvement in completion rate.
• Almost all course reports showed analysis/interpretation of data from student's results, survey
and CLOs assessment with suggestions for improvement.
 Almost all course reports showed follow up of previous improvement plans from the previous
year reports.
• Timing of submission of course reports has improved and all course reports were reviewed by
assessment analysis and internal review committee.

Areas for Improvement:

- Courses which have high failure rate will be improvement according to suggested action plan in the course report.
- The course report must submit in time
- All course report which revised by the internal review committee indicate that the action plan for the previous year must done.

Priorities for Improvement:

- Courses which have high failure rate will be improvement according to suggested action plan in the course report.
- All course report which revised by the internal review committee indicate that the action plan for the previous year must done.

E. Program Activities

F. Student Counseling and Support

Activities Implemented	Brief Description [*]	
Orientation of new students	During the orientation day of new students, first week of the academic year, 90% of the newly enrolled students attended.	
Workshop for staff	During the first month of the academic year and held by head of counseling unit, 90% of staff members attended	
Distribution of students to advisors	The students/staff ration is about 8-1 with maximum of 10 -1	
Follow up of week students	Bi-month reports are requested for progress of week students	
Comment on Student Counseling and Support **		
• During the orientation day for new students, the head of student counseling unit gave		

• During the orientation day for new students, the head of student counseling unit gave presentation about counseling process including; concept of academic counseling, tasks of the academic advisors and how students can communicate with advisors.

• Distribution of new students to staff, the students to the academic advisor ratio was kept less than 10-1.

• Distribution of week or failed students to all staff members with special emphasis on communication with advisors and the importance of at least monthly meeting with students with follow up to monitor their progress and providing bi-annual report about individual each student.

• Full contact data for all advisors was given to student's groups and advisor as well.

- A workshop was held for the academic mentors to explain the importance of academic counseling /its objectives and how to open a file for each student.
- Staff satisfaction survey revealed good satisfaction with the process of counselling and expressed by average response of results were 4.3 on 5 points evaluation survey while final year students showed 4.4 on 5 points satisfaction.



2.Professional Development Activities for Faculty and Other Staff

Activities Implemented	Brief Description [*]
Building exams and electronic	Type: Workshop
question banks in the	It's hands-on training on Building exams and electronic question
Blackboard system	banks in the Blackboard system
-	Venue: online
	Duration: 1 Day
	Target Audience: All Teaching Staff
	Total Number of attendees: 15
	Overall customer satisfaction: Excellent (3.6/5)
Quality standards in designing	Type: Workshop
electronic courses	Venue : online
	Duration: I Day
	Larget Audience: All Teaching Staff
	1 otal Number of attendees: / Overall systemer setisfection: Excellent (2.4/5)
Workshop on Eligibility	Turnet Workshop
workshop on Englohity	I ype: workshop
Accreditation	A sensitivitien
Accreditation	Accreditation
	venue: College of Science
	Duration: 1 Day
	Target Autoence: All Teaching Stall
	Overall customer satisfaction: Excellent (3.4/5)
Ouality	About 11 workshops were conducted by the College Quality Assurance
Quality	and Accreditation Committee to improve knowledge and skills of staff
	leaders, quality coordinators and program coordinators about the
	following titles:
	1. Course Specifications
	2. Course Report
	3. Rubrics
	4. Course File
	5. Measurement of PLO
	6. Standards
	of performance
	7- Academic KPIs
	8- Writing PLOs and CLOs
	9- Strategic planning
	10- Program Learning outcomes assessment
	11- APR
Foundations and principles of	Type: Workshop
e-learning	Venue: online
	Duration: 1 Day
	Target Audience: All Teaching Staff
	Total Number of attendees: 18
	Overall customer satisfaction: Excellent (3.7/5)
Workshop on Motivation	Type: Workshop
– Key to Academic	It's hands-on training on requirement for Program

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Success	Accreditation
	Venue: College of Science
	Duration: 1 Day
	Target Audience: All Teaching Staff
	Total Number of attendees: 12
	Overall customer satisfaction: Excellent (4.5/5)
Illustrations using software	Type: Workshop
Visio	It's hands-on training on using software Visio
	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 19
	Overall customer satisfaction: Excellent (4.5/5)
Avoid refusing to publish and	Type: Lecture
raise the efficiency of scientific	Venue: online
research	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 22
	Overall customer satisfaction: Excellent (3.8/5)
	Type: Lecture
	Venue: online
Scientific publishing in	Duration: 2h.
WOS and Scopus	Target Audience: All Teaching Staff
	[l'otal Number of attendees: 19
	Overall customer satisfaction: Excellent (3.9/5)
Distinguished Scientific	Yerren anline
Publication Strategies	venue: online
	Duration: 20. Torget Audience: All Teaching Staff
	Target Audience: An Teaching Stan
	Overall customer satisfaction: Excellent (3.7/5)
The nature of the researcher	Type I ecture
and scientific research and its	Venue: online
and scientific research and its	Duration: 2h
ethics	Target Audience: All Teaching Staff
	Total Number of attendees: 20
	Overall customer satisfaction: Excellent (3.9/5)
The art of formulating and	Type: Workshop
preparing tests in university	It's hands-on training on
education	the art of formulating and preparing tests in university education
cudeation	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 12
	Overall customer satisfaction: Excellent (4.5/5)
Scientific Research	Type: Workshop
Methodology	It's hands-on training on scientific research methodology
	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 8
<u> </u>	Overall customer satisfaction: Excellent (3.5/5)

Building exams and	Type: Workshop
electronic question banksin	It's hands-on training on building exams and electronic question banks
the Blackboard system	in the Blackboard system
the Blackoould System	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 15
	Overall customer satisfaction: Excellent (3.8/5)
Statistical analysis using	Type: Workshop
SPSS	It's hands-on training on usingSPSS in statistical analysis
	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 14
	Overall customer satisfaction: Excellent (3.6/5)
Quality standards in	Type: Workshop
designing electronic	It's hands-on training on the quality standards indesigning
courses	electroniccourses
	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 10
	Overall customer satisfaction: Excellent (3.5/5)
Time and meeting	Type: Workshop
management skills	It's hands-on training on the time and meetingmanagement skills
	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	1 otal Number of attendees: 13
	Overall customer satisfaction: Excellent (3.6/5)
Academic KPIs	Lype: Workshop
	It's nands-on training on the time and meetingmanagement skills
	venue: Online
	Duration; 211. Torget Audience: All Teaching Staff
	Total Number of attandaes: 10
	Example 10 attenues: 10 Overall systemer satisfaction: Excellent (3.6/5)
Equipations and	Type: Workshop
roundations and	It's hands on training on the principles of e-learning
principles of e-learning	Vanue: online
	Duration: 2h
	Target Audience: All Teaching Staff
	Total Number of attendees: 8
	Overall customer satisfaction: Excellent (3.5/5)
Requirements and	Type: Workshop
standards of the National	It's hands-on training on the principles of e-learning
Center for Academic	Venue: online
A correlitation and	Duration: 2h.
Accreantation and	Target Audience: All Teaching Staff
Assessment for	Total Number of attendees: 7
	Overall customer satisfaction: Excellent (3.4/5)

Postgraduate Studies	
Designing opinion polls and questionnaires electronically	Type: Workshop It's hands-on training on the designing opinion pollsand questionnaires electronically Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 17 Overall customer satisfaction: Excellent (3.8/5)
Systematic Literature Reviews	Type: Workshop It's hands-on training on systematic literature reviews Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 18 Overall customer satisfaction: Excellent (3.9/5)
Teaching in a creative way	Type: Workshop Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 26 Overall customer satisfaction: Excellent (3.7/5)
Lightweight Materials	Type: Workshop Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 21 Overall customer satisfaction: Excellent (3.5/5)
Ruthenium for chemical catalysis	Type: Workshop Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 21 Overall customer satisfaction: Excellent (3.5/5)
Chemistry and cosmetics	Type: Lecture Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 28 Overall customer satisfaction: Excellent (4.2/5)
electropolymerizing of unsymmetrical Schiff bases	Type: Lecture Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 23 Overall customer satisfaction: Excellent (4.2/5)
The nanocomposites used to prevent the post-surgery infections	Type: Lecture Venue: online Duration: 2h. Target Audience: All Teaching Staff Total Number of attendees: 25 Overall customer satisfaction: Excellent (4.1/5)

The chemistry of perfumes	Type: Lecture
	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 27
	Overall customer satisfaction: Excellent (4.1/5)
Role of pharmaceutical	Type: Lecture
organic chemistry in drug	Venue: online
design	Duration: 2h.
-	Target Audience: All Teaching Staff
	Total Number of attendees: 25
	Overall customer satisfaction: Excellent (4.1/5)
Evaluation of newly	Type: Lecture
synthesized ligands and	Venue: online
their metal complexes both	Duration: 2h.
in bulk andnano size as	Target Audience: All Teaching Staff
potent anticancer agents	Total Number of attendees: 25
	Overall customer satisfaction: Excellent (4.1/5)
Medicinal plants: from	Type: Lecture
traditional use tomodern	Venue: online
drugs design	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 25
	Overall customer satisfaction: Excellent (4.1/5)
Fuel cells and their	Type: Lecture
applications	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 21
L	Overall customer satisfaction: Excellent (3.5/5)
Current applications of	Type: Lecture
carbon nanotubes	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 25
L	Overall customer satisfaction: Excellent (4.1/5)
Green Chemistry and its	Type: Lecture
applications	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 25
	Overall customer satisfaction: Excellent (4.1/5)
Nuclear Resonance	Type: Lecture
Spectrometer advanced	Venue: online
magnetic	Duration: 2h.
To characterize organic	Target Audience: All Teaching Staff
compounds	Total Number of attendees: 21
l	Overall customer satisfaction: Excellent (3.5/5)

Plastic and its impact on the	Type: Lecture
environment	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 23
	Overall customer satisfaction: Excellent (4.2/5)
What did chemists find	Type: Lecture
about	Venue: online
Covid 19 so far	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 23
	Overall customer satisfaction: Excellent (4.2/5)
Our life is Chemistry	Type: Lecture
-	Venue: online
	Duration: 2h.
	Target Audience: All Teaching Staff
	Total Number of attendees: 21
	Overall customer satisfaction: Excellent (3.5/5)
Comment on Professional D	evelonment Activities for Faculty and Other Staff **

- The Chemistry program for faculty of science for the academic year 2021-2022 was a university wide, multi-levels program.
- There was a very good attendance rate for most of the sessions.
- Most of sessions showed high satisfaction from participants with the program content, instructors, timing and other related items. The participants were extremely satisfied with hands on training and the workshop topics that were relevant to workplace-based needs of the faculty members. The average satisfaction was 4.2/5.

https://drive.google.com/file/d/13gtgEWlyCAe3qgJyZofpxgF4IX4IFpwy/view?usp=sh are_link

3. Research and Innovation

Activities Implemented	Brief Description [*]
	The Number of papers published in scientific journals classified in Scopus databases: 181
	The Number of papers published in scientific conferences: 4
	The Total number of citations from Scopus database: 5434
	The Number of faculty members among the most cited, based on
	the WoS or Scopus databases: 1
	The number of research published through international
Staff research Production;	cooperation with the best (100) universities according to the
the research production	classification of Shanghai, QS or THE according to the latest
showed improvement	classification of universities and research centers: 10
during the academic year	The Number of scientific papers classified in WoS or Scopus
21-22 as follow	students: 10
	The Number of research projects funded from within the
	university: 12
	The Number of research projects funded from outside the
	university: 1
	The Number of awards received by faculty members in the field of scientific research: 14
	Type: Workshop
	Sustainable Synthesis of New Mono and Bis- benzimidazoles:
	Design of Efficient Ru-complexes Comprising Benzimidazoles
	for the Amidation of Aldehydes
	Venue: College of Science
	Duration: 1 Day
	Date: 09/2/2022
	Total Number of attendees: 20
	Type: Workshop
	Synthesis and Characterization of some Alternative Petroleum
	Products using Renewable Sources
Workshop	Venue: College of Science
Master Project discussion	Duration: 1 Day
	Date: 09/2/2022
	Total Number of attendees: 19
	Type: Workshop
	Investigation of chemical composition and biological activity of
	Saudi Basil (Ocimum basilicum) extracts
	Venue: College of Science
	Duration: 1 Day
	Date: 10/2/2022
	Total Number of attendees: 19
	Type: Workshop
	Design and green synthesis of some new heterocyclic compounds
	Design and green synthesis of some new neterocyclic compounds

Activities Implemented	Brief Description [*]
	and their application in biological activities
	Venue: College of Science
	Duration: 1 Day
	Date: 10/2/2022
	Target Audience: All Teaching Staff and students
	Total Number of attendees: 19
	Type: Workshop
	Fabrication of high-performance electro spun nanofiber
	containing carbon nanotubes and its evaluation for
	environmental applications
	Venue: College of Science
	Duration: 1 Day
	Date:10/2/2022
	Target Audience: All Teaching Staff and students
	Total Number of attendees: 18
	Type: Workshop
	Synthesis and Applications of Decorated Nanocomposite Chitosan for
	the Separation of Some Elements of
	Economic and Environmental Inters
	Venue: College of Science
	Duration: 1 Day
	Date:10/2/2022
	Target Audience: All Teaching Staff and students
	Total Number of attendees: 20
	Type: Workshop
	Applications of Gas Chromatography-Mass Spectrometry for the
	Analysis of Some Organic Impurities in Hand
	Sanitizers
	Venue: College of Science
	Duration: 1 Day
	Date:10/2/2022
	Target Audience: All Teaching Staff and students
	Total Number of attendees: 19
	Type: Workshop
	Chemical Characterization and Biological
	Activities of Some Aromatic Plants in Saudi Arabia
	Venue: College of Science
	Duration: 1 Day
	Date:10/2/2022
	Target Audience: All Teaching Staff and students
	Total Number of attendees: 17
Comment on Research and I	Innovation **

- The Percentage of full-time faculty members who published at least one research during the year to total faculty members in the program is 96%, this is good achievement if compared with the last year.
- Almost all workshops and training sessions related to researches showed high staff satisfaction with the program content, instructors, timing and other related items. The average satisfaction was 4.4/5.



1. Community Partnership

Activities Implemented	Brief Description [*]						
15 workshops agreed and approved	A number of 15 workshops have been received and approved to be conducted for the community on internal/external- community level. Such topics include but not limited to: renewable energy & applications, on-campus tours for laboratories, chemistry in life, extraction of olive oil.						
Arab Week of Chemistry	On 17-22 of October 2022a number of students and staff have taken part in this event in association with the school in Jouf region. The event involved splitting them into groups in which each group was assigned a supervisor and was allocated a specific school. Their task involved do some experiment and give lecture about the important of chemistry in life.						
Fifteen Olive Festival	On12 th of January 2022, the student of chemistry department shar in the twelfth olive festival via making some products depend up on olive oil like soap, shampoo, cream, the student shows their product for various types of the community regardless of their backgrounds and employment status, many students have shared in this festival which will undoubtedly benefit them in their studies and later on their career.						
¹ HNMR Spectroscopy workshop	On the 10 th of Apriel 2022, a workshop titled ' ¹ HNMR Spectroscopy workshop' took place in the central laboratory center building. That workshop targets various types of the community regardless of their backgrounds and employment status. Many students have attended this workshop which will undoubtedly benefit them in their studies and later on their career.						
Comment on Community Pa	Comment on Community Partnership **						
• Many community service and administrative staff w	events were conducted with involvement of about 50% of faculty staff ere involved in these events.						

• Many students were involved in community services aiming at improving their teamwork, leadership and communication skills as well as ethics and professionalism.

2. Analysis of Program Activities

(Including strengths, Areas for Improvement: and priorities for improvement)

Strengths:

- Many of teaching staff, admin staff and students were involved in arrangement and provision of theses event.
- The program provided number of community contribution over the academic year 2020-21.
- Improvement of staff publication and citations.
- Some student involved in research.
- Chemistry program was University wide program, and showed good satisfaction from the attendees
- Active students' club with active membership from about 15% of students

Areas for Improvement:

- Increase community service events with involvement of faculty staff and administrative staff.
- Increase staff publication and citations.
- Increase involvement of student in research.

Priorities for Improvement:

- Increase community service events with involvement of faculty staff and administrative staff.
- Increase involvement of student in research.

G.Program Evaluation

1. Evaluation of Courses

Course Code	Course Title	Student Evaluation (Yes-No)	Other Evaluations (specify)	Developmental Recommendations
				~
CHM 101	Chemistry general 1			
CHM 202	Chemistry general 2		Peer-Review	√
CHM 241	Principles of organic chemistry 1			<u>∕</u>
CHM 231	Chemical thermodynamic			×
CHM 221	Chemistry of main groups elements			✓
CHM 242	Principles of Organic Chemistry 2			✓
CHM 222	Practical Inorganic Chemistry 1		Peer-Review	×
CHM 251	Volumetric and gravimetric analysis			✓
CHM 232	Phase rule and solutions			✓
CHM243	Practical organic chemistry 1			✓
CHM233	Principles of quantum chemistry		Peer-Review	✓
CHM 321	Transition Elements and coordination Chemistry			✓
CHM 322	Inorganic Reaction mechanism			\checkmark
CHM341	Heterocyclic chemistry			✓
CHM331	Electro chemistry			\checkmark
CHM351	Instrumental analysis methods		Peer-Review	\checkmark
CHM332	Practical physical chemistry 1	Vac		\checkmark
CHM 333	Chemistry of solid state	Yes		✓
CHM 334	Chemical kinetics			√
CHM 342	Biochemistry		Peer-Review	✓
CHM 352	Separation methods and chromatography			✓
CHM 343	Polymers and petrochemicals			✓
CHM 344	Organic reactions mechanism		Peer-Review	\checkmark
CHM 421	Organometallic chemistry			√
CHM431	Surface and catalysis chemistry		Peer-Review	√
CHM 441	Practical organic chemistry 2			\checkmark
CHM 451	Environmental chemistry			\checkmark
CHM498	Field training		Peer-Review	✓
CHM 422	Lanthanides and actinides chemistry		Peer-Review	✓
CHM424	Spectroscopy of inorganic compounds			\checkmark
CHM425	Practical inorganic chemistry 2		Peer-Review	✓
CHM434	Practical physical chemistry 2		Peer-Review	✓
CHM 442	Organic compounds spectroscopy			✓
CHM 499	Research project		Peer-Review	✓
CHM453	Medical and industrial analysis		Peer-Review	✓

Annual Program Report

Program Elective Courses (10) Hours

			Hours		D			
SN	Course Code	Course Name	Theoretic al	Practic al	Training /Exercise s	Accredite d	requirement s	Level
1.	CHM335	Corrosion	1	2	0	2	CHM 331	
2.	CHM322	Inorganic reaction mechanism	2	0	0	2	CHM 321	6
3.	CHM345	Physical organic chemistry	2	0	0	2	CHM 341	
4.	CHM346	Natural products	1	2	0	2	CHM 341	
5.	CHM482	Nano-chemistry and application	1	2	0	2	90 credit hours must be completed	
6.	CHM486	Green chemistry	2	0	0	2	90 credit hours must be compl1eted	7
7.	CHM423	Photochemistry	2	0	0	2	CHM 321	
8.	CHM452	Advance subjects in analytical chemistry	1	2	0	2	CHM 352	
9.	CHM433	Physical chemistry of polymers	1	2	0	2	CHM 343, CHM 334	
10.	CHM443	Advanced practical applications in organic chemistry	0	4	0	2	CHM 342	
11.	CHM488	Renewable energy	2	0	0	2	90 credit hours must be completed	
12.	CHM435	Advanced quantum chemistry	2	0	0	2	CHM 431	8
13.	CHM426	Advanced topics in inorganic chemistry	1	2	0	2	CHM 421	
14.	CHM427	Nuclear and radio chemistry	2	0	0	2	CHM 421	
15.	CHM489	Industrial chemistry	2	0	0	2	90 credit hours must be completed	

2. Students Evaluation of Program Quality

Evaluation Date: Final year students (Program Evaluation Survey) May-2022	Number of Participants: 107		
Students Feedback	Program Response		
Strengths:	Results of PLOs assessment integrated with other		
• Good satisfaction with PLOs i.e., 4.30	indirect and direct assessment of PLOs		
Good overall student satisfaction			
Areas for Improvement:	The program will encourage the teaching staff of		
• Students feedback to be provided on the Blackboard and documented in the course file	the courses concerned with these to give more attention on provide feedback, explanation of where and practical skills		
• Rubrics explain to the students before evaluating the assessment	rubites and practical skills.		
• During the tutorial classes session discuss the practical skills and			
how to improve them			
Suggestions for improvement:	The program will organize seminars or workshop		
Students need more training on practical t skills.	for training on practical skills.		

Evaluation Date: Midpoint student experience survey SES May-2022	Number of Participants:88			
Students Feedback	Program Response			
Strengths:				
• Good overall Satisfaction i.e., 4.25				
• All questions related to the "Learning and Teaching" showed good				
results.				
• Questions related to the "Advice and Support" showed good results.				
Areas for Improvement:				
• Extracurricular activities.	• More extracurricular activities will organize.			
• Use of digital Resources.	• E- learning committee will arrange a session			
Suggestions for improvement:	with the students to explain them how to use			
• Improving the student's satisfaction with extracurricular activities.	the digital resources.			
• Improving the student's satisfaction with the digital resources.				



3. Other Evaluations

(e.g., Evaluations by independent reviewer, program advisory committee, and stakeholders (e.g., faculty members, alumni, and employers)

Evaluation met Satisfaction Sur	hod: Staff vey	Date: May-2022		Number of Participants: 30
S	ummary of Evaluat	tor Review		Program Response
Strengths:				
Good overa	ll Satisfaction i.e., 4.	44		
All question showed good	is related to the "Lea d results.	rning and Teaching"		
All question	ons related to the	"Program Management"		
showed goo	d results.			
Points for Impr	ovements:		• Com	munity services committee will
Professional	l Development Progr	ams.	follo	w up with the participation of the
• Communi	ty Services.		facul	ty members in the community
Suggestions for	improvement		servi	ces activities.
Arrange prosessions for	ofessional developments the faculty members	ent workshops or training	Progr Com for the	mittee's will arrange some sessions
• Motivate th community	e faculty members to services	o be involved more in the	for u	le faculty members.

Evaluation method: Alumni Satisfaction survey	May-2022	Number of Participants: 39			
Summary of Evaluator Review		Program Response			
 Strengths: Good overall Satisfaction i.e., 4.13 All questions related to the "Qualities and Abilities" showed good results. All questions related to the "level of program prepa for the Program Learning Outcomes" showed results. 	aration good				
Points for Improvements: • Soft Skills • Teamwork Suggestions for improvement • Arrange training programs to polish the soft-skills. • Introduce teamwork-based assignments.		 Alumni workshop Faculty r assignme the teamy 	Committee will arrange a p targeting the soft-kills. nembers will be asked to prepare ents that will target to improve work skills amongst students.		

Evaluation method: Employers Satisfaction survey	te: May-2022	Number of Participants: 18	
Summary of Evaluator Review		P	rogram Response
 Strengths: Good overall Satisfaction i.e., 4.21 Good satisfaction level with the skills using informati technology and the latest modes of communication 	on		
Points for Improvements: • Increase number of participants • Practical Knowledge • Research problems		 Alumni workshop Faculty r sessions a 	Committee will arrange a targeting the practical skills. nembers will arrange extra nd assign extra homework in
 Suggestions for improvement Increase the number of participants to have informative from different sources. Arrange extra sessions for the research chemisted problems analysis and practical skills/knowledge. 	order to in and solve problems i	nprove the practical knowledge complex research chemistry n core courses.	

4. Key Performance Indicators (KPIs) List the results of the program key performance indicators (including the key performance indicators required by the National Center for Academic Accreditation and evaluation)

No	KPI	Key Performance Indicators	Target Benchmark	Actual Value	Internal Benchmark	Analysis	New Target Benchmark
1	KPI-P- 01	Percentage of achieved indicators of the program operational plan objectives.	77%	80%	76.3%	It is noted that the actual benchmark (80%) value is higher than the target benchmark (77%). And from the values of last two years, the new target benchmark will be 82%.	82%
2	KPI-P- 02	Students' Evaluation of quality of learning experience in the program	4.1	4.31	4.3	The questionnaire results show that actual KPI is 4.31, which means that the grade of satisfaction is "very High". And from the values of last two years, the new target KPI will be (4.2) for the next academic year	4.2
3	KPI-P- 03	Students' evaluation of the quality of the courses.	4.1	4.45	4.4	The questionnaire results show that actual KPI is 4.45, and achieved the target (4.1). And from the values of last two years, the new target KPI is proposed (4.2) for the next academic year	4.2

4	KPI-P- 04	Completion rate.	40%	30.67%	37.5%	The actual value (30.67%) is lower than the target (40%). And from the values of last two years, the new target is set to 40%	40%
5	KPI-P- 05	First-year students retention rate	80%	88.17%	80.52%	Actual value (88.17%) achieved the target (80%). And from the values of last two years, The new target is to 80%	80%
6	KPI-P-06	Students' performance inthe professional and/or national examinations.	50%	Waiting data	31.8%	Regarding the previous year, actual value (31.8%) is lower than the target (50%). And from the values of last two years, the new target is set to 50%	50%
7	KPI-P-07	Graduates' employability and enrolment in postgraduate programs.	60% 5%	35.5% 1.7%	56% 4.5%	The actual value (35.5% and 1.7%) is lower than the target	60% 5%

0			11	10.4	12	And from the values of last two years, the new target is set to 60% and 5%	11
8	KPI-P-08	Average number of students in the class.	11	10.4	13	Actual value (10.4) is less than target benchmark (11) And from the values of last two years, the new target is set to 11	11
9	KPI-P-09	Employers' evaluation of the program graduate's proficiency.	4.0	4.18	3.9	The actual benchmark (4.18) is less than the target benchmark (4.0) and the internal benchmark (3.9). And from the values of last two years, the new target is kept to 4.2	4.2
10	KPI-P-10	Students' satisfaction with theoffered	4.0	4.0	3.82	The actual benchmark value is 4.0 that is equal to the target benchmark (4.0) and higher than the internal benchmark	4.0

							1
						(3.82). And from	
						the values of last	
						two years, the	
						new target	
						benchmark will	
						be 4.0	
11	KPI-P-11	Ratio of students to	10:1	11.2:1	11: 1	Actual value	10:1
		teaching starr.				(11:2). The	
						target is (10:1)	
						and the internal	
						benchmark	
						(11:1), and this	
						reflects not good	
						ratio. And from	
						the values of last	
						two years, the	
						new target	
						benchmark kept	
						at 10:1	
12	KPI-P-12	Percentage of	Assist. P:40 % Assoc P:40 %	Assist. P·49 1 %	Assist. P·59 24 %	For assistant	Assist. P:40 %
		distribution.	Prof.: 20%	Assoc.	Assoc.	professors,	Prof.: 20%
				P:36.22 % Prof.: 14.7 %	P:26.06 % Prof.: 14.7 %	actual value	
						(49.1%) is more	
						than the target	
						(40%). We	
						decided to retain	
						the target	
						benchmark at	
						40%. For	
						associate	
						professors,	
						actual value	
						(36.22%) is less	
						than the target	
						(40 %).	
-		•					

						And from the values of last two years, It is decided to retain the target benchmark at 40 %.	
13	KPI-P-13	Proportion of teaching staff leaving the program.	0%	3.33%	0 %	Actual value of this KPI is 3.33%. The new target benchmark will be equal to 0%, reflecting the department's aims to improve the working environment and to consequently reduce the attrition rate even further. And from the values of last two years, it decided to retain the target benchmark at 0%.	0%
14	KPI-P-14	Percentage of publications of faculty members.	85%	100%	82 %	The actual benchmark (100%) is higher than target (85%). And	100%



						from the values	
						of last two years,	
						it has been	
						decided to set	
						the target	
						benchmark to	
						100%	
15	KPI-P-15	Rate of published	3:1	3.2:1	2.53:1	The actual	4:1
		member.				benchmark	
						(3.2:1) is higher	
						than the target	
						benchmark	
						(3:1). And from	
						the values of last	
						two years, it has	
						been decided to	
						set the new	
						target	
						benchmark at	
						(4:1)	
16	KPI-P-16	Citations rate in	40:1	53.7:1	62:1	The actual	40:1
		per faculty member.				benchmark	
						(53.7:1) is less	
						than the target	
						benchmark	
						(40:1). And	
						from the values	
						of last two years,	
						it is decided to	
						set the new	
						target	
						benchmark at	
						(40:1)	
17	KPI-P-17	Satisfaction of	3.75	3.95	3.8	The actual	4.0
		the learning				benchmark value	
1		the learning				Ucheminark value	1
		resources.				is 3.95 is higher	

						than target one	
						(3.75). And from	
						the values of last	
						two years, it is	
						decided to set	
						the new target	
						benchmark to	
						4.0	
18	KPI-AP-01	Number of	6	8	0	The actual	9
		the program				benchmark value	
						is (8) is higher	
						than the target	
						one (6 projects).	
						And from the	
						values of last	
						two years, It is	
						decided to set	
						the new target	
						benchmark to 9.	
19	KPI-AP-02	The number of	15	11	5	The actual	15
		projects that the				benchmark value	
		program's				is (11) is lower	
		annually				than the target	
						one (15projects).	
						And from the	
						values of last	
						two years, it is	
						decided to set	
						the new target	
						benchmark to 15	
20	KPI-AP-03	Percentage of	85%	81.4%	84.13%	The actual	80%
		students participating in				benchmark	
		extra-curricular				(81.4%) is	
		activities				higher than the	
						target one	
						(85%). It is	

						decided to set	
						the new target	
						benchmark to	
						85%	
21	KPI-AP-04	Employers' satisfaction with the	4.2	4.57	4.13	The actual	4.5
		program's mission,				benchmark	
		visionand goals				value is based	
						on the survey	
						"Employer	
						Survey on EE	
						Vision Mission	
						& Objectives".	
						The actual	
						benchmark	
						(4.57) is higher	
						than the target	
						one (4.2). It is	
						decided to set	
						the new target	
						benchmark to	
						4.5	
22	KPI-AP-05	Percentage of the	30%	27.75%	25%		30%
		student's graduation				hanahmark	
		the surrounding				(27.750()) is	
		community				(27.75%) 18	
						lower than the	
						target one	
						(30%). And	
						from the values	
						of last two	
						years, it is	
						decided to set	
						the new target	
						benchmark to	
						30%	



Comments on the Program KPIs and Benchmarks results:

- large number of indicators are in use for evaluation of program quality
- Many KPIs showed improvements
- Internal and external data were available for comparisons, the external one was from highly recognized chemistry program

5. Analysis of Program Evaluation

(Including strengths, Areas for Improvement: and priorities for improvement)

Stren	gths:
٠	Many aspects of evaluations done from students, staff, admin staff, graduates (internship),
	Alumni and employers
•	The satisfaction of students for the quality of learning resources, quality of courses,
	offered services are good.
٠	Students and Faculty members show a good level of satisfaction with the learning
	resources.
•	The number of funded research projects that the program's employees obtain annually are increased.
•	the student's graduation projects related to the surrounding community are increased
•	The Chemistry program provides sufficient number of full-time teaching staff to the students.
٠	There is a high degree of job satisfaction at the department, leading to higher retention rates.
٠	students participating in extracurricular activities increased.
•	Promote a number of department members.
٠	The rate of scientific publishing is increasing through the last three years as the
	university offered many subsidized project and scientific research groups.
	P. T
reas	for Improvement:
•	Following up alumni who gain a job.
•	Following up the offered job opportunities to inform our alumni with it and keep in
•	Contact with them.
•	minimum possible time through holding periodic meeting with academic advisor
•	Setting a research performance evaluation according to number of granted projects for
•	faculty members
•	Improve the number of funded research projects, that the program's employees obtain
•	annually
•	Improve the student's graduation projects related to the surrounding community are
•	increased
•	Increase Promote a number of department members
•	Improve the program partnership with the community
•	Improvement of counseling process
ior	ities for Improvement:
•	Following up the offered job opportunities to inform our alumni with it and keep in
	contact with them.
•	Following up the causes for a low proportion of students completing program in
	minimum possible time through holding periodic meeting with academic advisor.
•	Setting a research performance evaluation according to number of granted projects for
-	faculty members.
•	Improve the student's graduation projects related to the surrounding community are
	increased
•	improvement of counseling process

G. Difficulties and Challenges Faced Program Management

Difficulties and Challenges	Implications on the Program	Actions Taken
None		

H. Program Improvement Plan

N 0.	Priorities for Improvement	Actions	Action Responsibili	Date Start	End	Achievement Indicators	Target Bench
1	Encourage staff for increasing publication	Reward for excellent scientific publication	ty Head of Department	At year 2	2021-22	Rate of published research per faculty member.	mark 90%
2	Continuous follow-up of action plans		Quality Committee	At year 2	2021-22	Monitoring of the Action plans	
3	Recommendation results from evaluation of CLOs and PLOs must be taken in consideration and follow up the action plan		Quality Committee	At year 2	2021-22	Minutes of meetings	
4	Increase communication with Skot holder And Employer		Survey Committee	At year 2	2021-22	Employer's Survey and meetings	
5	Increase the number of meetings with advisory committee	Meeting of the Advisory Committee with the Council of the Department of Chemistry	Head of Department	At year 2	2021-22	The number meeting of Advisory Committee with the Council of the Department of Chemistry	2
6	Increase the program partnership with the	the student's graduation projects related to	Community Partnership Committee	At year	2021-22	Percentage of the student's graduation projects related to the surrounding	30%

14

	community.	the surrounding community			community	
7	Increase meeting with Council of the Department of Chemistry	Increase meeting of the Advisory Committee with the Council of the Department of Chemistry	Head of Department	At year 2021-22	The number meeting of Advisory Committee with the Council of the Department of Chemistry	3

I. Report Approving Authority

Council / Committee	Chemistry Department
Reference No.	Department Council - Subject 4
Date	13/9/2022

J. Attachments:

- A separate cohort analysis report for male and female sections and for each branch <u>https://drive.google.com/file/d/1YCpwTbRoIUpvkbxAlHTW2T0Qf6Wnt9sk/view?usp=share_link</u> <u>https://drive.google.com/file/d/10HZkWpVVQv7o_3V1_d4l9r6fvOOKGUiH/view?usp=share_link</u> <u>https://drive.google.com/file/d/1VUehovoJSj_eJk8wYJJ5ymtByxO0l4up/view?usp=share_link</u>
- A report on the program learning outcomes assessment results for male and female sections <u>https://drive.google.com/file/d/1xn1zij75Jhokcl4Fe6G61ndYEIv4AfFX/view?usp=share_link</u>
- A report on the students' evaluation of program quality <u>https://drive.google.com/file/d/1h7UmZufp0nZXAtpgdbFIziYrq4JK7vTf/view?usp=share_link</u> <u>https://drive.google.com/file/d/1dH-gTEcBmNBqRshhAKHrAl6z2gv1N-UV/view?usp=share_link</u>
- Independent reviewer's report and other survey reports

https://drive.google.com/file/d/1C8t4GBkO0UzhHkwFm5yzl8qSb37v0iTS/view?usp=share_link https://drive.google.com/file/d/14xbO-gq9mT5GiW5-4jFzkzHR09AB48Ea/view?usp=share_link

